

September 20, 2023

AGENDA

Type of Meeting: Board Date: September 20, 2023 Page:1 of 2 "TOWARDS NEW HORIZONS" Is it in the best interest of our students? Does it support excellence?

> **NEW HORIZONS CHARTER SCHOOL SOCIETY BOARD OF DIRECTORS' MEETING SEPTEMBER 20, 2023 AGENDA**

Vision: New Horizons School will enable gifted students to strive for excellence in a positive academic learning environment that fosters social and emotional support for each student.

Call to Order D. Hanson 7:00 pm 1.

Statement of Territorial Acknowledgment 2. D. Hanson 7:01 pm

The Board of Directors of the New Horizons Charter School Society respectfully acknowledges that the land on which we meet is Treaty 6 territory, a traditional home, gathering place, a travelling route for diverse Indigenous Peoples, including Cree, Saulteaux, Blackfoot, Nakota, Sioux, as well as the homeland of the Métis Nation. We recognize our responsibility as Treaty members and honour the heritage and gifts of the First Peoples of this land.

3.	Adoption of Agenda		D. Hanson	7:02 pm
4.	Disclosure of Conflict of	of Interest	D. Hanson	7:03 pm
5.	Approval of Minutes 5.1 June 21, 2023 (a	ttachment)	D. Hanson	7:05 pm
6.	Administration Report	es es		7:10 pm
	6.1 Principal's Repor	t	L. Vigfusson	
	6.2 Secretary Treasu	rer's Report (attachment)	P. Dundas	
	6.3 Superintendent's	s Report (attachment)	T. Moghrabi	
7.	Board Reports			7:20 pm
	7.1 Board Chair's Re	port	D. Hanson	
	7.2 Other Committee	e Report s	D. Hanson	
8.	New Business			7:30 pm
	8.1 Approve 2023-2	4 School Fees (attachment)	P. Dundas	
	8.2 Adopt 2023-24 E	Board Work Plan (attachment)	T. Moghrabi	
	8.3 Schedule Octobe	er Board Meeting (attachment)	T. Moghrabi	
	8.4 Appointment of	Auditor (attachment)	P. Dundas	
9.	Board Work Plan – att	achment	D. Hanson	8:05pm

AGENDA

	Type of Meeting: Board	Date: September 20, 2023		Page :2 of 2
	"TOWARDS NEW HORIZONS"	Is it in the best interest of our students?	Does it suppor	t excellence?
10.	The Association of A	berta Public Charter Schools	D. Hanson	8:08pm
11.	Receipt of Reports		D. Hanson	8:15 pm
12.	Minister ofHonourable	t Education Successful Election Congratulation Nate Glubish Successful Election Congratula asawski Successful Election Congratulations		8:18 pm
13.	Minister ofMinister ofHonourable	Education – 2023-24 Budget Approval Education Response to Congratulations Nate Glubish Response to Congratulations asawski Response to Congratulations	D. Hanson	8:20 pm
14.	In Camera		D. Hanson	8:23 pm
15.	Business Arising fron	n In Camera	D. Hanson	8:30 pm
16.	Adjournment		D. Hanson	8:35 pm

Special General Meeting – Wednesday, October 4, 2023 Next Board Meeting – TBD

Type of Meeting:	Board	Date:	June 21,.2023	Initials:	Chair	
Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

June 21, 2023, 7:00 p.m.

Board Members Present at Call to Order:

Dan Hanson CHAIR	Jason Clarke VICE-CHAIR	Michelle Smith DIRECTOR
ljeoma Ukiwe DIRECTOR		

Board Members Joining During the Meeting:

Administration Present at Call to Order:

Dean Lindquist SUPERINTENDENT	Patti Dundas SECRETARY-TREASURER	Lori Vigfusson PRINCIPAL
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Members and Guests in Attendance:

April Gervais	Raena Schindel	Rebecca Koziak
Anita Sanderson		

Call to Order

Chair Hanson called the virtual meeting to order at 7:01 p.m. and made opening remarks.

2. **Statement of Territorial Acknowledgment**

The Board of Directors of the New Horizons Charter School Society respectfully acknowledges that the land on which we meet is Treaty 6 territory, a traditional home, gathering place, and travelling route for diverse Indigenous Peoples, including Cree, Saulteaux, Blackfoot, Nakota, and Sioux, as well as the homeland of the Métis Nation. We recognize our responsibility as Treaty members and honour the heritage and gifts of the First Peoples of this land.

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Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

3. **Adoption of Agenda**

Motion 2023-06-21-01	Moved that the agenda for the Board Meeting of June 21, 2023 be adopted as presented.
	Moved: Director Smith Seconded: Director Ukiwe Carried

4. **Disclosure of Conflict of Interest**

None.

5. **Approval of Minutes**

Minutes of May 17, 2023 5.1

Motion 2023-06-21-02	Moved that the Board Meeting minutes of May 17, 2023 be approved as presented.
	Moved: Director Smith Seconded: Vice Chair Clarke Carried

Board Secretary and Treasurer Tong joined the meeting at this point. 7:04 p.m.

5.2 Minutes of May 30, 2023

	Moved that the Board Meeting minutes of May 30, 2023 be approved as presented.
	Moved: Vice Chair Clarke Seconded: Director Ukiwe Carried

6. **Administration Reports**

6.1 **Principal's Report**

Principal Vigfusson provided a verbal report and indicated that grades 1 and 2 have completed their swimming lessons and plans are place to continue this next year and will include the grade 3s and 4s. In lieu of a formal grade nine farewell,

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the students chose to host a dance which was held on June 16. Indigenous awareness activities have been occurring throughout the week in honour of Indigenous People's Day on June 21. The school hosted Career Week in early June and hosted volunteers who came in and spoke to students about a variety of careers and experiences. Provincial Achievement Tests are underway and will complete on June 27. June 28 will be the final day of classes for students without bus transportation. Report cards will be sent home with students on June 28. Fahra Shariff is the Equity/Diversity/Inclusion (EDI) to the Dean of the U of A will be working with staff members on EDI professional development during the coming year.

6.2 Secretary-Treasurer's Report

Secretary-Treasurer Dundas indicated that the quarterly financial report will be discussed later in the meeting under item 8.1.

6.3 Superintendent's Report

Superintendent Lindquist summarized his written report including the Charter School Review, scheduled to take place in 2023-24. Information is included in the Board meeting package. Much of the preparation for the review is linked to the Accountability Pillar Results which have not yet been received. He also shared appreciation and farewell remarks as this will be his last Board meeting as superintendent with NHCSS. Discussion followed.

7. Board Reports

7.1 Board Chair's Report

Chair Hanson indicated that letters of congratulations were sent to Education Minister Nicolaides, Honourable Nate Glubish and MLA Kyle Kasawski on behalf of the Board. He further expressed thanks and congratulations to Superintendent Lindquist upon his departure from NHCSS.

7.2 Committee Reports

Finance and Audit Committee

The committee met to review the quarterly financial report for March to May, 2023, to be discussed under item 8.1.

Policy Guidelines and Bylaws Committee

No report.

Survey Committee

Type of Meeting:	Board	Date:	June 21,.2023	Initials:	Chair	
Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

No report.

Public Relations Committee

The committee worked to create the advocacy page on the website, completed prior to the May 29 election.

Personnel Committee

No report.

High School Ad Hoc Committee

No report.

8. **New Business**

Quarterly Financial Report for March - May, 2023 8.1

Secretary-Treasurer Dundas provided an overview of the quarterly financial report for the March – May (third) guarter, as included in the Board package. Discussion followed.

8.2 **Pilot Counselling Program Evaluation**

Superintendent Lindquist provided a review of the pilot counselling program undertaken with Educational Counselling & Support Services (ECSS) during the 2022-23 school year and as included in the Board meeting package. Discussion followed.

Schedule SGM and Election Date of Society 8.3

Superintendent Lindquist spoke to the background of hosting the annual Special General Meeting (SGM) and elections, as included in the Board meeting package. Discussion followed.

Motion 2023-	d that the Board select 7:00 p.m. on Wednesday, er 4, 2023 as the date and time for the SGM.
	d: Director Smith nded: Vice Chair Clarke nd

Schedule Summer Board Housekeeping Retreat 8.4

Superintendent Lindquist provided background information on the annual summer board housekeeping retreat, as included in the Board meeting package. Discussion followed.

Type of Meeting:	Board	Date:	June 21,.2023	Initials:	Chair	
Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

	Moved that the Board select Saturday, August 26, 2023 fo the summer Board housekeeping retreat.			
	Moved: Vice Chair Clarke Seconded: Board Secretary and Treasurer Tong Carried			

8.5 School Council Report #2

School Council representative Rebecca Koziak provided a verbal report on School Council and its activities during the 2022-23 school year. Highlights include: the existing executive will continue in its positions for the 2023-24 school year, meetings are planned for the first Wednesday of each month with the exception of October 4 which is deferred to October 11, streamlined communication has provided more opportunities for community engagement, and hosting school community events such as the Halloween Dance and Spring Carnival. In partnership with FANHS, \$16,500 was allocated for support of school and student events and initiatives. Discussion followed.

8.6 Approval of 2023-24 School Fees

Superintendent Lindquist provided an overview and summary of the proposed school fees for the 2023-24 school year and indicated that fees will be reduced wherever possible once costs are finalized. Discussion followed. The topic will be further discussed at the summer Board Retreat.

9. **Board Work Plan**

The Board reviewed the Work Plan for 2022-23, as included in the agenda package.

10. The Association of Alberta Public Charter Schools (TAAPCS)

Director Smith indicated that the spring TAAPCS meeting was incomplete and an meeting date is set for June 24 to complete the agenda. Attendance and preparedness is an ongoing challenge which is impeding progress for the Association.

11. **Receipt of Reports**

Motion 2023-06-21-07	Moved that all reports be received as presented during the meeting.
	Moved: Director Smith Seconded: Vice Chair Clarke Carried

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Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

12. **Correspondence Sent**

None.

Correspondence Received 13.

None

14. **Motion to Move In Camera**

Motion 2023-06-21-08	Moved that the meeting move in camera at 8:35 p.m.
	Moved: Vice Chair Clarke Seconded: Director Ukiwe Carried

Motion to Move Out of Camera:

Motion 2023-06-21-09	Moved that the meeting move out of camera at 9:24 p.m.
	Moved: Director Smith Seconded: Vice Chair Clarke Carried

15. **New Business**

Matters Arising from In Camera Meeting 15.1

Moved that the Board ratify the three year fixed term Principal contract for the following: • Employee #0168
Moved: Director Smith Seconded: Board Secretary and Treasurer Tong Carried

Type of Meeting:	Board	Date:	June 21,.2023	Initials:	Chair	
Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

Motion 2023-06-21-11	Moved that the Board ratify the three year fixed term Vice Principal contract for the following: • Employee #0151				
	Moved: Director Smith				
	Seconded: Board Secretary and Treasurer Tong Carried				
Motion 2023-06-21-12	Moved that the Board ratify the substitute teacher offer for the following: • Employee #0350 Moved: Director Ukiwe				
	Seconded: Board Secretary and Treasurer Tong Carried				
Motion 2023-06-21-13	Moved that the Board approve the leave without pay request for the following: • Employee #0310				
	Moved: Board Secretary and Treasurer Tong Seconded: Director Smith Carried				
Motion 2023-06-21-14	Moved that the Board approve the part-time temporary teaching contract for the following: • Employee #0345				
	Moved: Vice Chair Clarke Seconded: Board Secretary and Treasurer Tong Carried				
Motion 2023-06-21-15	Moved that the Board approve the request for leave with pay, less substitute cost, of the following: • Employee #0298				
	Moved: Board Secretary and Treasurer Tong Seconded: Director Ukiwe Carried				

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Approved:	DRAFT	Recorded By:	A. DeJong		Secretary	

16. Adjournment

Chair Hanson adjourned the meeting at 9:30 p.m.

Next Board Meeting: Wednesday, September 20, 2023 at 7:00 p.m., to be held virtually via Zoom.





Patti Dundas Secretary Treasurer Phone: 780-416-2353

Email:

pdundas@newhorizons.ca

MEMORANDUM

September 20, 2023

To: Board of Directors

From: Patti Dundas – Secretary Treasurer

Subject: Update

Summer Update

Concrete work completed.

Gym floor redone.

Two more cameras have been installed outside and inside the school for safety and security.

Outdoor classroom installed.

Audit

Our interim audit was completed on Aug. 22, 2023. The full audit began Monday, September 18/23.

Enrolment

For the 2022-23 school year, our projected enrolment was 427. This number was used to calculate funding for the 2023-24 school year as part of the WMA calculation. As of this date, we have 447 students. Any funding that we have received over and above the 426 students will be readjusted in our 2024-25 funding.

Principal Vigfusson will address the enrolment numbers in her report.

Contracts

The following contracts have been renewed for 2023-24: Manager of Facilities, Chubb Inspections and snow removal.

Budget 2023-24

We have received a letter of approval from the Minister of Education for the 2023-24 budget.

Recommendations:

It is recommended that the Board accept this as information.





Terry Moghrabi

Superintendent

Phone: 780-212-1158 Email: Tmoghrabi@newhorizons.ca

MEMORANDUM

Date: September 20, 2023

To: Board of Directors

From: Terry Moghrabi- Superintendent

Re: Superintendent's Report

Information and Highlights:

<u>CASS Conference</u>: I attended the CASS/ASBOA Summer Learning Conference in Red Deer on August 15-17. Since CASS has become the province's professional regulated voice to the minister, the membership must attain credits to enhance learning and collaboration through the "Continuing Education Program" (CEP) as of September 2024. The board can continue supporting professional learning opportunities through CASS and other professional development strategies to benefit New Horizons School. There is strength in building connections with other system leaders, and continued support from the board to visit other Charter systems will foster a culture of continuous learning and improvement. Through the CEP, members are recommended to attend Zone meetings and annual conferences and contribute to the CASS PRO-SPECITVE portal to share best practices and strategies.

Charter Review: As part of the charter renewal process, charter boards participate in an evaluation process described in sections 7 and 8 of the Charter Schools Regulation. The Minister must conduct at least one evaluation within the school's current term. Typically, the department performs a fulsome assessment of the charter school in the third year of five years and the twelfth year of a fifteen-year charter term in preparation for the charter school's anticipated charter renewal request. We attended meetings on July 25 and September 14 with Connie Ohl from Alberta Education to initiate the review process. The September 14 meeting also included a review of the Education Plan. The board can expect regular updates through the review process. Principal Lori Vigfusson made Connie aware of the I.P.P. challenges we face and asked if the department would consider modifying our reporting practice moving forward. I will begin the self-evaluation process and provide a report to the province by December. In the new year, a team will be coordinated to attend New Horizons School for interviews as a follow-up step.

<u>Education Plan Review:</u> AB Ed was very positive with the feedback regarding the Ed Plan. They highlighted the following areas:

- The format was succinct and clear, with goals linked to evidence-based strategies.
- Emphasized the use of local measures in the data and how helpful it was to have that indicated in the report.
- Appreciated the information about strategic planning sessions held with stakeholders.

We had further conversations around new curriculum resources and licensing, indigenous connections, SLS funding supports, and the need to expand personal counselling services. Additionally, we reviewed other priorities, such as High School planning and the provincial nutritional grant eligibility. Overall, the meeting was successful, and we discussed areas of concern that would be shared among other officials within the Education and Infrastructure Department.

<u>High School Planning</u> New Horizons School hopes to expand to include high school programming in the 2024-25 school year with additional classroom capacity. The key to its success is the provision of excellent programming and teaching to the entire population of gifted students. The school has grown significantly over the past 26 years. The board of directors directed the superintendent to pursue all the options outlined in the capital plan.

Option 1: Partner with an existing Charter School(s)

Option 2: Partner with a Public/Catholic School

Option 3: French School Acquisition

Option 4: Acquisition of New Land Property and Build Option 5: High School Campus (Stand Alone Campus)

Option 6: Partner with a Post-Secondary School

On September 13, we discussed the viability of the above options with Alberta Infrastructure. The participants were Chris Patry and Korne Peter from Alberta Infrastructure, Patti Dundas, and myself. It was encouraging to hear Alberta Infrastructure support the expansion, including the high school plan. We were assured that our needs were already considered a priority within the provincial capital plan. Chris committed to providing a connection to another A.I. staffer (Pedro) who will assist us in acquiring future space for a High School program and an interim area if necessary. They emphasized that a multi-faceted approach within the options presented showed a solid willingness to advance the process in some capacity. Chris shared additional strategies, including value scoping that can be expensed to the fifty thousand dollar grant that would strengthen our case. This process will help identify specific alternatives to assist us in determining the best solution for New Horizons School. After receiving a report of these sessions, Alberta Education will consider the resolution for inclusion in a list of projects to be submitted to the minister. The charter hub will remain a primary focus and A.I. support continued dialogue with other charter schools. Letters from the board to the minister regarding the capital priority plan and the reacquisition of the ECSD portable classrooms were also encouraged.

Continuing to build our charter school collaboration, we were invited to the grand opening
of Thrive Charter School, the newest charter school, led by Mr. Dean Lindquist. We were
pleased to see the additional representation from other charter schools, including Calgary
Stem Academy and Suzuki Charter School. I was invited to visit the Calgary High School Hub
on October 19-20.

New Horizons School

Terry Moghrabi

Superintendent Phone: 780-212-1158

Email: Tmoghrabi@newhorizons.ca

As presented at the CASS and ASBOA conference, the TAAPSC executive wanted to bring our superintendents and secretary-treasurers together for an initial meeting. We plan to meet three times this year. Once in September, then at the AGM (October), and at the SGM (Spring). It was shared at our spring meeting that the desire was to meet in person. We would like to hold our first meeting in Calgary and Edmonton to accommodate this. Classical Academy volunteered to host in Calgary, and Aurora volunteered to host in Edmonton.

Recommendations and Governance Implications:

- Through the charter review process, typically, the charter board provides direction through the superintendent of the charter school. The review will provide feedback and recommendations that the committee will consider before applying for renewal in year fourteen. The board should continue reinforcing the philosophy—purpose, and goals defined by the previous application for the New Horizons Charter. Any amendment or change of practice requires the approval of the Minister of Education before implementation.
- The province approved a \$ 50,000 grant to develop a High School Program proposal. The board should be aware that we will continue to discuss the concept of a High School Charter Hub in collaboration with other Charter School Authorities and board relations and communication with other Charter Boards to establish a task force to investigate the High School Program option. As recommended by Alberta Infrastructure, a value scope process is required and will be planned for the 2023-2024 school year.
- Political advocacy for facility acquisition should remain high on the capital plan to consider space for future growth within each division. Dialogue within the minister's office and letter submissions to support the acquisition of neighbouring properties may be forthcoming.
 Additional letters of support from the board to the minister will assist in identifying our priority through future capital announcements.

Terry Moghrabi



Patti Dundas Secretary Treasurer Phone: 780-416-2353

Email:

pdundas@newhorizons.ca

MEMORANDUM

September 20, 2023

To: Board of Directors

From: Patti Dundas – Secretary Treasurer

Subject: School Fees for 2023-24

School Fees

Please review the attached school fee list.

Recommendations:

It is recommended that the Board approve the school fees for 2023-24 school year.

PDundas

Patti Dundas – Secretary Treasurer

Summary of Historical Approved Fees

	Per Student	Per Student	Per Student	Per Student	Per Student	Per Student
Fee Name / Description	Fee	Fee	Fee	Fee	Fee	Fee
	2023-24	2022-2023	2021-2022	2020-2021	2019-2020	2018-2019
Required Fees						
Lunch Supervision –	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
Kindergarten First Student	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
Lunch Supervision – Gr 1-9	\$95.00	\$95.00	\$95.00	\$95.00	\$95.00	\$95.00
First Student	793.00	γ33.00	γ33.00	Ç93.00	γ33.00	793.00
Lunch Supervision – Gr 1-9	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
Each Additional Student	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
Technology Fee – Grades 3-9	\$50.00	\$50.00	\$50.00	\$60.00	\$50.00	
Technology Fee – Grades 1-2	\$25.00	\$25.00	\$25.00			

Comparison of Local Schools

	Ardrossan Elem	Ardrossan Jr-Sr High	Clover Bar Jr High	FR Haythorne Jr High	Fultonvale Elem-Jr High	Heritage Hills Elem	Lakeland Ridge Elem- Jr High	Sherwood Heights Jr High
Lunch Supervision	\$115.50 Elem	\$44.00 Jr	\$57.00 Jr	\$42.00 Jr	\$105.00 Elem & Jr	\$115.00 Elem	\$110 Elem \$55.00 Jr	\$42.50 Jr

Lunch supervision fees were individually pro-rated in 2020-21 to include periods of at-home/remote learning.

Fee Name / Description Program Related Field Trips	Per Student Fee 2023-24	Per Student Fee 2022-2023	Per Student Fee 2021-2022	Per Student Fee 2020-2021 No fees charged due to COVID	Per Student Fee 2019-2020	Per Student Fee 2018-2019
Field Trip Kindergarten	\$75.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 1	\$75.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 2	\$100.00	\$100.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 3	\$75.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 4	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 5	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 6	\$70.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 7	\$75.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 8	\$85.00 ²	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Field Trip Grade 9	\$60.00	\$65.00	\$65.00	\$65.00	\$65.00	\$35.00
Grade 5/6 Career & Tech Foundations	\$5.00 ¹	\$0	Not offered	\$15.00	\$15.00	
Kindergarten Cooking			Not offered	\$15.00	\$15.00	
Kindergarten Cooking and T- shirt	\$30.00	\$30.00				

¹ Grade 5/6 CTF fee was not included in the Board Approved list for 2022-23; no fee was charged. The Society absorbed costs.

Field trip fess may still be adjusted prior to Board approval in September pending enrollment and costs.

² Increase requested by staff, as per field trip budget.

	Per Student	Per Student	Per Student	Per Student	Per Student
Fee Name / Description	Refund	Refund	Refund 2020-	Refund	Refund
	2022-2023	2021-2022	2021	2019-2020	2018-2019
Refunds			No fees charged	No refunds	No refunds
Refulius			due to COVID	offered	offered
Field Trip Kindergarten		\$20.20			
Field Trip Grade 1	\$23.66	\$15.44			
Field Trip Grade 2		\$9.41			
Field Trip Grade 3		\$24.50			
Field Trip Grade 4		\$35.76			
Field Trip Grade 5	\$18.62	\$22.79			
Field Trip Grade 6	\$20.53	\$19.53			
Field Trip Grade 7	\$18.88	\$48.89			
Field Trip Grade 8	\$11.81	\$16.34			
Field Trip Grade 9		\$35.66			

	Per Student	Per Student	Per Student	Per Student	Per Student	Per Student
Fee Name / Description	Fee	Fee	Fee	Fee	Fee	Fee
	2023-24	2022-2023	2021-2022	2020-2021	2019-2020	2018-2019
Junior High Options						
Active Community Living (ACL)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
American Sign Language (ASL) - NEW	\$65.00					
Art	\$40.00 ¹	\$0	\$25.00			
Band	\$80.00 ²	\$25.00	\$60.00			
Band Instrument Rental,	\$25.00-	\$25-\$50				
monthly fee	\$50.00	\$25-\$50				
Breakout EDU - NEW	\$30.00					
Community Helpers	\$10.00	\$10.00				
Creative Writing – NEW	\$7.50					
Drama	\$80.00 ²	\$50.00	\$20.00			
Fashion & Design	\$25.00	\$25.00				
Food Science	\$20.00	\$20.00	\$20.00			
Foods	\$50.00 ³	\$40.00	\$40.00			
Forensics	\$25.00 ³	\$20.00	\$20.00			
Horticulture	\$30.00 ³	\$8.00				
Lego CAD/Maker NEW	\$5.00					
Outdoor Pursuits	\$5.00 ¹	\$0	\$20.00			
Science Challenge	\$5.00	\$10.00	\$10.00			
Special FX	\$15.00	\$15.00	\$15.00			
Textile Art – NEW	\$40.00					
World Literature - NEW	\$5.00					

Before 2021-22, except for Active Community Living, every junior high student was charged an option fee of \$50 per student. All options course revenue and expenditures were combined. Individual course amounts were not tracked and refunds were not offered. Since 2021-22, individual course revenue and expenditures are tracked and refunds are issued where applicable at year end.

¹ Fee was not included in the Board Approved list for 2022-23; no fee was charged. The Society absorbed costs.

² Citadel Field Trip and Music Festival were billed separately in 2022-23. Cost is included with course in 2023-24.

³ Increase requested by teacher, as per submitted budget.

	Per Student	Per Student	Per Student	Per Student	Per Student
Fee Name / Description	Refund	Refund	Refund 2020-	Refund	Refund
	2022-2023	2021-2022	2021	2019-2020	2018-2019
			A flat \$30 fee		
Refunds			was charged to	No refunds	No refunds
Relation			each student. No	offered.	offered.
			refunds offered.		
Active Community Living (ACL) - Winter	\$14.56	\$79.49			
Active Community Living (ACL)	\$33.40	\$76.86			
- Spring	\$55.40	\$70.00			
American Sign Language (ASL)					
- NEW					
Art					
Band					
Band Instrument Rental,					
monthly fee					
Breakout EDU - NEW					
Community Helpers	\$10.00				
Creative Writing – NEW					
Drama					
Fashion & Design					
Food Science					
Foods	\$12.96				
Forensics					
Horticulture					
Outdoor Pursuits		\$13.63			
Science Challenge		\$10.00			
Special FX					
Textile Art – NEW					
World Literature - NEW					

	Per Student	Per Student	Per Student	Per Student	Per Student	Per Student
Fee Name / Description	Fee	Fee	Fee	Fee	Fee	Fee
	2023-24	2022-2023	2021-2022	2020-2021	2019-2020	2018-2019
Extracurricular						
Volleyball (Grade 5/6)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Basketball (Grade 5/6)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Badminton (Grade 5/6)	\$5.00	\$5.00	Not offered	\$45.00	\$45.00	\$45.00
Grade 5/6 T-shirt (Sports Team)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00
Golf – NEW	\$200.00					
Basketball – Jr High League Fee	\$400.00 ¹	TBD	\$50.00	\$500 per	\$500 per	\$500 per
Basketball – Ji Higii League Fee	\$400.00	(\$125.00)	\$50.00	team	team	team
Basketball Uniform Renewal Fee	\$10.00	\$10.00		\$10.00	\$10.00	\$10.00
Basketball Uniform Purchase	\$30.00	\$30.00	\$30.00			
Volleyball – Jr High League Fee	\$400.00 ¹	TBD (\$125.00)	\$50.00	\$500 per team	\$500 per team	\$500 per team
Volleyball Uniform Purchase	\$30.00		\$20.00			
Badminton – Jr High League Fee	\$30.00	TBD (\$25.00)	\$10.00	\$10.00	\$10.00	\$10.00
Badminton T-shirt Purchase	\$20.00	\$20.00	\$20.00			
Track and Field – NEW	\$50.00					
Grade Nine Adventure Trip	\$500.00					
Reach	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00
Ski Trip (Grades 4-9)	\$50.00 ²	\$0	Not offered	\$25-\$45	\$25-\$45	\$25-45
Music Festival and Shirt	γ30.00	ŢŰ.	\$30.00	Ψ23 Ψ 13	Ψ23 Ψ 13	723 13
Music Groups (Choir, Ukulele)	\$25.00	\$25.00	750.00			
Music Groups (Drama Club) - NEW	\$10.00	7-5:55				
Kanga Pouch Replacement	\$10.00	\$10.00	\$10.00	\$9.50	\$9.50	\$9.50
Agenda Replacement	\$10.00	\$10.00	\$5.50	\$5.30	\$5.30	\$5.30
Yearbook	\$25.00	\$25.00	\$30.00			

¹ 2022-23 was the first year NHCS participated in the Elk Island Athletics Association (EIAA). Costs were unknown when Board approved fees. Students were charged \$125.00 for volleyball and basketball and \$25.00 for badminton, resulting in a deficit of \$2523. The Society absorbed the cost of the deficit.

² Fee was not included in the Board Approved list for 2022-23; students were charged on a cost recovery basis.

Comparison of Local Schools

	Ardrossan Elem	Ardrossan Jr-Sr High	Clover Bar Jr High	FR Haythorne Jr High	Fultonvale Elem-Jr High	Heritage Hills Elem	Lakeland Ridge Elem- Jr High	Sherwood Heights Jr High
Jr High Volleyball		\$300.00	\$173.00	\$200.00	\$190.00		\$220.00	\$215.00
Jr High Basketball		\$385.00	\$196.00	\$242.00	\$290.00		\$322.00	\$237.00
Badminton		\$75.00	\$58.50	\$57.75	\$90.00		\$106.50	\$75.00
Jr High Golf		\$125.00	\$79.00	\$89.00			\$167.50	\$221.00
Jr HighTrack		\$50.00	\$31.00	\$33.50	\$30.00		\$34.50	\$60.00
5/6 Volleyball	\$5.00				\$5.00	\$5.00	\$15.75	
5/6 Basketball					\$5.00		\$15.75	
								_
5/6 Basketball					\$5.00		\$15.75	

^{*}The comparison schools likely have access to unrestricted funds that can be accessed to offset costs.



Terry Moghrabi

Superintendent

Phone: 780-212-1158

Email: Tmoghrabi@newhorizons.ca

MEMORANDUM

Date: September 15, 2023

To: Board of Directors

From: Terry Moghrabi- Superintendent

Re: Draft 2023-24 Board Work Plan

Background:

Attached is the draft Board Work Plan for 2023-24. The Board is asked to review the draft document and either approve it or provide feedback for changes prior to adoption. Proposed changes were previously reviewed at the Summer Retreat.

As the Board Work Plan provides direction to the board and administration for workflow, it is strongly recommended that the board approve the work plan at this meeting.

Implications:

The board may adopt the work plan through resolution and can make changes to the work plan throughout the school year if changes are desired or required.

Recommendations:

It is recommended that the Board approve the proposed 2023-24 Board Work Plan.

Terry Moghrabi



Board of Directors - Work Plan for 2023-24

September	 Adopt Board Work Plan for 2023-24 	
	 Set date for October Board meeting 	
	 Receive report on provincial achievement test results (closed meeting) 	
October	 Complete Board Organizational Actions 	
	- Conduct Special General Meeting; hold Board elections	
	- Elect Board executive officers (must be within one week of SGM)	
	- Select members for Board standing committees	
	- Set dates for Board meetings (motion required)	
	- Notify Service Alberta of change in executive officers	
	- Identify Board signing authorities	
	- Sign Board Member Code of Conduct - Policy #101	
	 Receive Accountability Pillar Results Report for October 2023 	
	 Attend TAAPCS Annual General Meeting 	
	 Receive enrolment report for September 30, 2023 	
	 Conduct initial orientation session for new Board members 	
	 Set date for NHCS Society Annual General Meeting 	
November	 Conduct AGM of NHCS Society 	
	 Approve revised budget for 2023-24 	
	 Approve Annual Education Results Report 2022-23 	
	 Approve Audited Financial Statement Year Ending Aug 31, 2023 	
	 Receive Report #1 from School Council 	
	 Determine priorities, possible date for Stakeholder Forum 	
December	Set date for March Board Planning Retreat	
	 Receive Counsellor's Report #1 	
	Review Draft Stakeholder Forum Agenda NEW	
January	 Receive Quarterly Financial Report for Sep - Nov 2023 	
	 Review Policy 210 and associated Student Code of Conduct 	
	 Approve school calendar for 2024-25 in principle 	
	 Host Stakeholder Forum, gather input on possible Education Plan 	
	priorities	
	 Prepare breakfast for school staff (January 31, 2024) 	
February	 Provide final approval of school calendar for 2024-25 	
Tebruary	 Receive mid-year progress report on Three-Year Education Plan 2024-27 	H

Board Annual Work Plan 2023-24

March	 Host Board Retreat - Identify priorities for upcoming Education Plan 	
	 Approve Three-Year Capital Plan for 2024-25 to 2026-27 	
	 Administer Board-developed Stakeholder Survey 	
April	 Receive Quarterly Financial Report for Dec 2023 – Feb 2024 	
	 Review School Fees for 2024-25 NEW 	
May	 Provide approval to Education Plan 2023-24 to 2024-25 	
	 Attend TAAPCS Spring General Meeting 	
	 Approve Budget for 2024-25, May 31 submission deadline 	
	 Approve School Fees for 2024-25 NEW 	
	 Receive Accountability Pillar Results Report for May 2024 	
	 Receive Board-developed stakeholder survey results 	
	 Consider salary adjustment for support staff, senior administration 	
	 Receive report from FANHS 	
	 Receive Counsellor's Report #2 	
	 Prepare breakfast for school staff (May 16, 2024) 	
June	 Assess Board Work Plan progress for 2023-24 	
	 Receive Quarterly Financial Report for Mar – May 2024 	
	 Schedule SGM of NHCS Society (requires 21 days' notice; must be on or 	
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	 Schedule September 2024 Board meeting 	
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Potential Additions to Work Plan

• High school steering committee update

•



Terry Moghrabi

Superintendent

Phone: 780-212-1158

Email: Tmoghrabi@newhorizons.ca

MEMORANDUM

Date: September 15, 2023

To: Board of Directors

From: Terry Moghrabi- Superintendent

Re: October 2023 Board Meeting

Background:

Prior to 2022, the October Board Meeting was typically held on the evening of the NHCSS Special General Meeting. The SGM is scheduled for October 4, 2023. Traditionally, the NHCSS Annual General Meeting is scheduled for late November (e.g. 2022 AGM was held November 23). This results in seven weeks between the October and November Board Meetings.

As such, administration is recommending the following:

- 1. Conduct a Board Meeting to appoint officers immediately following the Special General Meeting on October 4, 2023. Appointment of Officers must be completed within one week of the election of directors as specified in the bylaws.
- 2. Schedule the monthly October Board Meeting for October 25 at 7:00 p.m. The rationale for this is to reduce the time gap between regularly scheduled meetings.

If the Board prefers to hold the regular October Board Meeting on October 4, administration will proceed accordingly.

Terry Moghrabi



Patti Dundas Secretary Treasurer Phone: 780-416-2353

Email:

pdundas@newhorizons.ca

MEMORANDUM

September 20, 2023

To: Board of Directors

From: Patti Dundas – Secretary Treasurer

Subject: Auditor

Background:

At the Fall 2020, 2021 and 2022 AGMs we appointed Rob Rizzo from Yaremchuk & Annicchiarico as our auditors for the upcoming school years.

We will ask to appoint them again for the 2023-24 school year at the Fall 2023 AGM.

Recommendation:

The following recommendation:

☐ That the Board of Directors accept this as information.

Patti Dundas – Secretary Treasurer



Board of Directors - Work Plan for 2023-24

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Board Annual Work Plan 2023-24

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Potential Additions to Work Plan

• High school steering committee update

•



Board Chair

Phone: 780-416-2353

Email: dhanson@newhorizons.ca

June 15, 2023

Honourable Demetrios Nicolaides Minister of Education 228 Legislature Building 10800 - 97 Avenue Edmonton, AB T5K 2B6

Dear Minister Nicolaides:

On behalf of the Board of Directors of New Horizons Charter School in Sherwood Park, I am pleased to congratulate you on your re-election as the Member of the Legislative Assembly for Calgary-Bow and appointment as Minister of Education. We look forward to working with you and are pleased to extend to you an open invitation to visit our school at any time.

We are appreciative of government's support for "choice in education" and specifically support for charter schools. As Alberta's first charter school, it has been our privilege to provide educational choice to children and families in Strathcona County, Sherwood Park, and the surrounding area for the past twenty-eight years. We look forward to discussing with you our continued work to support gifted students in a congregated setting.

New Horizons currently serves 427 students and offers kindergarten to grade 9 programming. Our approved charter includes offering high school programming. These children, all of whom present with intellectual giftedness, often also come to us with social and emotional needs that our school is uniquely designed to support. Our students do extremely well academically, largely due to how our teachers use research informed teaching practices specifically for gifted learners. We believe that these students now need a high school that addresses teaching and learning for gifted students in the similar manner to their education in the kindergarten to grade nine years. As such adding a high school to our school is our priority in our Capital Plan that is submitted annually to Alberta Education. In this plan we have identified several options that would support a high school for gifted students.

Once again, please accept our best wishes as you undertake your new responsibilities. We look forward to welcoming you to our school at the earliest opportunity.

Sincerely,

Dan Hanson Chair, Board of Directors

cc: Ms. Shannon Gill, Chief of Staff



Board Chair

Phone: 780-416-2353

Email: dhanson@newhorizons.ca

June 15, 2023

Honourable Nate Glubish Minister of Technology and Innovation Athabasca Professional Building #105, 80 Chippewa Rd Sherwood Park, AB T8A 4W6

Dear Mr. Glubish:

On behalf of the Board of Directors of New Horizons Charter School in Sherwood Park, I am pleased to congratulate you on your election as the Member of the Legislative Assembly for Strathcona - Sherwood Park and appointment as Minister of Technology and Innovation. We wish you well as you undertake your renewed responsibilities and look forward to continuing our strong relationship with you and your colleagues. Further, we are pleased to extend to you an open invitation to visit our school at any time.

We are appreciative of government's support for "choice in education" and specifically support for charter schools. As Alberta's first charter school, it has been our privilege to provide educational choice to children and families in Strathcona County, Sherwood Park, and the surrounding area for the past twenty-eight years. We look forward to discussing with you our continued work to support gifted students in a congregated setting.

New Horizons currently serves 427 students and offers kindergarten to grade 9 programming. Our approved charter includes offering high school programming. These children, all of whom present with intellectual giftedness, often also come to us with social and emotional needs that our school is uniquely designed to support. Our students do extremely well academically, largely due to how our teachers use research informed teaching practices specifically for gifted learners. We believe that these students now need a high school that addresses teaching and learning for gifted students in the similar manner to their education in the kindergarten to grade nine years. As such adding a high school to our school is our priority in our Capital Plan that is submitted annually to Alberta Education. In this plan we have identified several options that would support a high school for gifted students.

Once again, please accept our best wishes as you undertake your new responsibilities. We look forward to welcoming you to our school at the earliest opportunity.

Sincerely,

Dan Hanson

Chair, Board of Directors



Dan Hanson

Board Chair

Phone: 780-416-2353

Email: dhanson@newhorizons.ca

June 15, 2023

MLA Kyle Kasawski Sherwood Park Athabasca Professional Building #105, 80 Chippewa Road Sherwood Park, AB T8A 4W6

Dear Mr. Kasawski:

On behalf of the Board of Directors of New Horizons Charter School in Sherwood Park, I am pleased to congratulate you on your election as the Member of the Legislative Assembly for Sherwood Park. We wish you well as you undertake your new responsibilities and look forward to working with you in the years ahead. Further, we are pleased to extend to you an open invitation to visit our school at any time.

As Alberta's first charter school, it has been our privilege to provide strong and effective gifted educational programs to children in Strathcona County, Sherwood Park, and the surrounding area for the past twenty-eight years. We look forward to discussing with you our continued work to support gifted students in a congregated setting.

New Horizons currently serves 427 students and offers kindergarten to grade 9 programming. Our approved charter includes offering high school programming. These children, all of whom present with intellectual giftedness, often also come to us with social and emotional needs that our school is uniquely designed to support. Our students do extremely well academically, largely due to how our teachers use research informed teaching practices specifically for gifted learners. However, it is also our experience that when our students move on to high school, their exceptionality of giftedness is often overlooked in traditional high schools.

For the reasons noted above, we believe that these students now need a high school that addresses teaching and learning for gifted students in the similar manner to their education in the kindergarten to grade nine years. As such extending our programming to include a high school to our school is our priority in our Capital Plan that is submitted annually to Alberta Education. In this plan we have identified a number of options that would support a high school for gifted students in a congregated setting.

Some key aspects of New Horizons charter school that you may not be aware of:

- Charter schools are public schools.
- Cannot charge tuition or be religiously affiliated.
- Teachers are certified in the same manner as all other public school teachers.
- Students follow the provincially mandated Programs of Study.
- Accept all students that are served by our charter, as space and resources permit.
- Receive all operational funding from Alberta government grants.
- The elected Board ensures strong governance, fiscal responsibility, and adherence to the school's approved charter.

Once again, please accept our best wishes as you undertake your new responsibilities. We look forward to welcoming you to our school at the earliest opportunity.

Sincerely,

Dan Hanson

Chair, Board of Directors



AR 120999

August 31, 2023

Mr. Dan Hanson Chair New Horizons Charter School Society 1000 Strathcona Drive Sherwood Park AB T8A3R6

Dear Dan:

Thank you for submitting your 2023/24 Budget Report and for providing details for requested access to operating reserves for the upcoming school year. I am pleased to respond.

Under the *Education Act* Section 143.1, a school board that establishes an accumulated surplus fund that is not a capital reserve fund or an endowment fund may make a payment or transfer money from the fund with the Minister's prior approval only.

I have reviewed your proposed access to operating reserves for the 2023/24 school year, including any transfers to capital reserves. Based on the information provided, I hereby approve the access request, including any transfers, as submitted in the 2023/24 Budget Report for the 2023/24 school year only.

Thank you for your support of Alberta's students.

Best,

Demetrios Nicolaides ECA PhD

Minister of Education

cc: Mr. Terry Moghrabi, Superintendent of Schools

Mrs. Patricia Dundas, Secretary Treasurer



Office of the Minister MLA, Calgary - Bow

AR 121365

August 16, 2023

Mr. Dan Hanson Board Chair New Horizons Charter School Society 1000 Strathcona Drive Sherwood Park AB T8A 3R6

Dear Dan:

Thank you for your letter on behalf of the Board of Directors of New Horizons Charter School congratulating me on my successful re-election and appointment as Minister of Education. I appreciate the opportunity to respond.

As Minister of Education, I am committed to building positive and productive relationships with all education partners, and to working together to ensure all students continue to benefit from a strong, vibrant education system that meets their learning needs and positions them for future success.

I appreciate you letting me know that expanding school facilities to accommodate high school programming is a priority for New Horizons. The department will review New Horizons' capital plan submission alongside submission from other school jurisdictions and will develop a capital submission for government's consideration. As part of this process, Alberta Education analyzes, evaluates, and prioritizes submissions and recommends projects with the highest needs across the province.

I am honoured to have been given this opportunity to support Alberta's Kindergarten to Grade 12 education system. I look forward to working with the Board of Directors of New Horizons Charter School, and with school jurisdictions from across the province, to ensure that all students in Alberta receive the best education possible.

Best.

Demetrios Nicolaides Minister of Education

Page 36 of 38



LEGISLATIVE ASSEMBLY ALBERTA

New Horizons School

1000 Strathcona Dr.

Sherwood Park, AB T8A 3R6

ATTN: Dan Hanson, Board Chair

Dear Mr. Hanson,

Thank you for your congratulatory note regarding my re- election as MLA for Strathcona-Sherwood Park. It is an honor and a privilege to continue to serve the people of this community as well as the citizens of Alberta in my role as Minister.

I look forward to representing the interests of Strathcona County residents, community leaders, and local businesses in my second term.

New Horizons Charter School offers valuable choice in education to our community, and I thank you for the invitation to visit your school. Please contact my Constituency Manager, Christine Mayovsky, by email at strathcona.sherwoodpark@assembly.ab.ca to arrange a tour.

Thank you again for writing.

Sincerely,

Honourable Nate Glubish ECA
MLA for Strathcona-Sherwood Park

Strathcona.sherwoodpark@assembly.ab.ca



Kyle Kasawski, MLA Sherwood Park

Dear Mr. Hanson,

Thank you for your letter of congratulations on behalf of New Horizons.

It is an honour to be elected as the MLA for Sherwood Park and I look forward to the work ahead. As a member of the Official Opposition, I am determined to advocate for Sherwood Park and represent its residents with dedication.

Thank you also for the information about your charter school. I would very much appreciate visiting the school sometime during the next academic year. Please feel free to reach out to my Constituency Manager at the address below to coordinate a time that works best for you and your staff.

Sincerely,

Kyle Kasawski

MLA for Sherwood Park